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Dr. J. Earl Jackman
Mr. John Park Lee
Marjorie S. Daniels
Report on Haines House

April 1, 1960

At Miss Gladfelter's request, I am sending Dr. Jackman a copy of the report on Haines House as it has been set up for presentation to the Cabinet, Division of Missionary Operation, at its meeting next week, and am sending Mr. Lee the additional thirty-two copies.

We have held the stencils of this report so that extra copies can be mimeographed if they are requested.

Secretary to Miss Gladfelter

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Att.

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Miss Seubold
Miss Gladfelter
Long distance call from Juneau

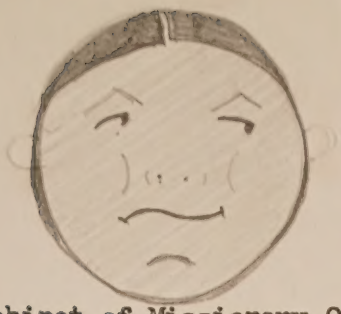
April 4, 1960

This is to explain the attached request for a check for $24.20 covering a long distance collect call from Juneau on February 11.

The call was from Mr. Pritchard to report on the trip which he made to Haines at my request to break the news to the staff of the Board's decision to close Haines House. Our discussion was fairly lengthy as Mr. Pritchard reported in full on talks with the staff, the children and persons in the community. Since his call was an official one made in the interests of the Department of Educational and Medical Work, I told him to reverse the charge.

Katharine E. Gladfelter

KEG:tc
Att.



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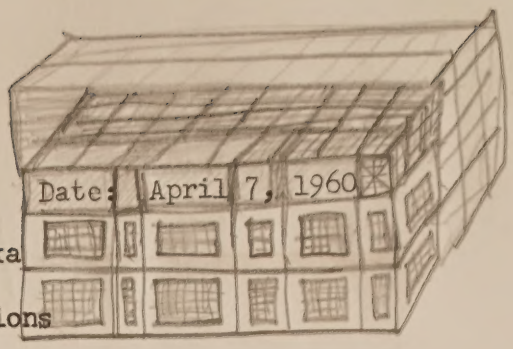

To: Cabinet of Missionary Operation

From: Special Committee on Children's Work in Alaska

Re: Recommendation to the Board of National Missions

I. Introduction

The Board of National Missions at its regular meeting on February 5, 1960 voted to close Haines House. Immediately following this action, the Board indicated its desire to continue some kind of children's work in Alaska and requested the Cabinet of Missionary Operation to advise it at its April meeting, regarding different types of work which the Board might undertake in the 49th State.

The Cabinet met immediately following the adjournment of the Board and appointed a sub-committee consisting of Miss Katharine E. Gladfelter, Rev. J. Earl Jackman, and John Park Lee to report to the Cabinet at its April meeting recommendations for presentation to the Board. The sub-committee met, selected Mr. Lee as chairman, requested him to go to Alaska and look the situation over, and come back to advise the sub-committee.

Following the action of the Board, the Church and officials in Alaska were advised regarding the action on Haines House. The General Secretary of the Board wrote to the Governor of Alaska advising him that the Church did not intend to abandon work in Alaska, and advising him that Mr. Lee would visit the State to explore possibilities of other activities.

Mr. Lee also wrote to Eugene Zinck, Juneau District Director of the State Division of Welfare, requesting him to assemble data which would be helpful to the Board in reaching a decision. Before his departure, Mr. Lee asked the General Secretary if the action of the Board meant that no consideration should be given to any work at Haines and was advised that he, the General Secretary, had an open mind on the question and presumed the Board did likewise. Consequently, a substitution of a different type of work at Haines could be explored.

Miss Gladfelter suggested to Mr. Lee that Mrs. Lois Chalfant, administrator of Sunny Hills, a treatment center for disturbed children in San Anselmo, California, related to the United Presbyterian Church, be invited to go to Alaska to see the work at Haines and to make any comments she might regarding future activities there. Mrs. Chalfant, who accepted the invitation and went to Alaska, has her degree in Social Work and has been very successful in the social work field.

En route to Alaska, Mr. Lee talked in Seattle with Rev. Clarence Polhemus, executive of the Synod of Washington about another matter in which Dr. Polhemus was interested, and used the occasion to discuss the problem created by the closing of Haines House. As will be noted below, Dr.Polhemus expressed the deep interest of the Synod in this, and eagerness to be of service if possible.

In Alaska, Mr. Lee visited the Governor's office in Juneau, the officials of the Division of Welfare of the Department of Health and Welfare of the State, a representative of Bureau of Indian Affairs, and the Director of the Department of Youth and Adult Authorities (correctional agencies). In addition, while there he talked with Miss Isabel Miller, who has been in charge of Presbyterian Christian Social Service in Juneau and who has also worked at Haines House, Rev. William Pritchard, Assistant Secretary for Alaska based in Juneau, Rev. Rolland Armstrong, President of Sheldon Jackson Junior College, Rev. Malcolm Sweet, pastor of the Northern Lights Presbyterian Church in Juneau, Rev. Frank Walkup of the Presbyterian Church in Anchorage, and other interested people.

He went to Haines, not to make a survey but to introduce Mrs. Chalfant to the staff and advise them of the reasons for her presence.

Mrs. Chalfant, as her attached report will indicate, spent the majority of her time in Alaska at Haines House interviewing staff and leaders of the community, but she also had an opportunity to talk with officials in Juneau regarding their views on Presbyterian work.

II. ALASKA TODAY

A. General

The new 49th State is facing difficult, although not unsurmountable problems of which the entire administration and the people are generally aware. The red tape and paper work involved in switching over from a federal territory to a self-governing state is fantastic. In addition, there has been the problem of a new constitution, shaking down new government offices under it, getting adequate trained personnel to serve and , above all, the very difficult problem of budget. Contrary to popular belief, Alaska is not a rich state, although it has undoubtedly many untapped resources. What it desperately needs now are industry and business which it can tax to produce income needed to run the state.

Alaska has a particular problem of its own on integration similar, but different in many ways, to that of the deep south. There are three groups in Alaska which are commonly called natives - the Indian tribes, the Aleuts, who live in the Aleutian Island chain and many of whom have come to the mainland, and the Eskimos. With their unhappy predeliction toward race superiority, the White men in Alaska have too commonly disregarded the natives, pushed them aside, and denied them their rights and privileges. The Federal Government has always felt, however, a deep sense of responsibility for these people and, with genuine concern, although with limited staff and budget, has been trying to meet their needs. The Bureau of Indian Affairs, a federal agency, continues work in Alaska, operating schools and hospitals and looking after the welfare of their Indian wards generally.

There is depressing ignorance in the native villages, great and persistant poverty, a great deal of disease and a level and mode of living which to the civilized white man seems dreadful.

Coming from such villages, the native children of Alaska are being confronted with the white civilization which clashes with everything they have learned from their parents. The cultures are utterly dissimilar; the Indian, in particular, seems to be left crushed and inadequate when trying to cope with white man's life.

It is for this reason that the United Presbyterian Church has devoted so much of its attention to the native children of Alaska and has achieved widespread recognition throughout the state for this type of service.

B. Childrens' Needs

There are three basic areas of need in which work of various kinds is being done on different levels in Alaska today. First, there is need for therapy for emotionally disturbed children. These have not run afoul of the law, but are quite likely to do so unless they receive help and assistance. Some of these we have been trying to help at Haines House and I am sure some of the adolescents at the fine Hospitality House in Fairbanks might also be so classified.

The second group are those who do get into trouble with the law and fall into the hands of what used to be known as the Bureau of Juvenile Institution and now is the Department of Youth and Adult Authorities, the correctional group. Here again, an effort is being made with the limited staff and budget to help these children learn how to live in a society which they find hostile and frightening.

The third important area, and the one in which perhaps the Presbyterian Churches can make the greatest contribution, is that of prevention. This can be done in various ways: through building strong family life in the communities where the children live; developing family agencies to serve families which are getting into difficulties and perhaps are on the verge of breaking up; providing residences for those youngsters who need to be lifted out of bad family situations; and finally placing children in adoptive or foster homes.

III. UNITED PRESBYTERIAN CHURCH IN ALASKA

If the mission of the church is to be accomplished through proclamation of the Gospel, the promotion of the fellowship of the Holy Spirit through the church, and through love and service to all men, then the United Presbyterian Church in Alaska has been fulfilling its mission in all three ways. We have had churches, missions, preaching stations and other types of missionary activities throughout the length and width of the old territory and now the state for many years. We have also been promoting fellowship through creation of congregations and their fostering through aid from the Board, the Koinonia, which is so essential if we are to grow in our relationship to God and our fellow men.

Finally, we have been aware of the obligation to provide love and service to all men and have conducted some welfare agencies in that State with varinus degrees of success. Haines House, the oldest of these, has enjoyed with all its difficulties immense prestige throughout the State.

We attempted a hospital program in Palmer and , for reasons which are not necessary to develop here, are no longer connected with that hospital although our minister in Palmer serves as its chaplain. Finally, we instituted a new work in Fairbanks, the Hospitality House, which has instantaneous success and which the people in Alaska would like to see us repeat in every city in their state if that were possible.

In summary, it may well be said that the Presbyterian Church has been universally regarded as the leading church of Alaska. It must be said that many Presbyterians now believe, however, that our leadership is being threatened and, if this leadership is of value to us, we must be prepared to take bold and decisive action in the months and years that lie ahead.

Everyone is aware of the activity of the so-called "sect" churches in their ministry throughout the state. What may not be realized, however, is the extent of increased programs in Alaska by the "old line churches" such as our Methodist, Lutheran, and Episcopal brethren.

IV. HAINES HOUSE

A. Reason for Closing

In considering the possibility of different types of work at Haines, it would seem wise to review briefly the reasons which seemed predominant in the Board's decision to close Haines House. In his letter to the Church, the General Secretary cited building and operating costs, increasing complexity of programs, and the feeling that the Board must choose between work in Haines and work elsewhere at this time. In addition to the reasons advanced in his letter, there were two others cited on the floor of the Board of National Missions when Haines House was being debated: the hostility of the community of Haines or a large segment thereof to the work being carried on there, and the difficulty of obtaining competent staff.

Analysis of these reasons produce the following conclusions:

1. Cost - Building cost cannot be evaded if the Board is going to do any welfare work in Alaska and, if it wishes to do such work, it will have to be willing to make capital fund outlay. No matter where the work is to be, the cost budget for buildings at Haines as proposed at the time of the debate, could be modified, but it is inevitable that if any children's work is to be done in Alaska, that buildings will have to be provided.

The operating costs can always be studied and, in the proposal to be made in the following paragraphs, it will be seen that they can probably be reduced for the work in this particular community.

The wisdom of allocating funds formerly spent in Alaska elsewhere does not lie within the purview of this study and, if the Board cannot find funds for Alaska in view of demands from other programs elsewhere, then it must obviously close down its present programs and not undertake future ones.

2. Program - Part of the difficulty that arose at Haines House both in relation to the community and relation to Board's understanding of what was going on resulted from the use of certain labels. It was stated by some of the critics of the program that the Board had been formerly taking care of "welfare children" or "dependent or neglected children" and had switched over to care of "problem children" or "delinquent children" or "Bureau of Jevenile Institution Children". These labels are meaningless when applied to children. The authorities in the field always have difficulty in determining what actually constitutes a delinquent child. There are too many instances of a child's casual offense being made the occasion for the permanent labeling of the child who is no more delinquent than his neighbor who may not have been caught or perhaps may not have committed the particular offense.

From what the committee has been able to learn, there have always been children among those taken at Haines House who might be described as "problem", "predelinquent" or "delinquent". The difficulty arose when the work in Alaska divided the children up among different bureaus and departments, assigning them labels.

The criticism, however, that the Board was attempting to do too much in taking on too many disturbed children seems to be valid. This has been expressed by the Board, the community and public officials in Juneau and need not be debated further. This does not mean, however, that because this particular program proved impracticable for the church to conduct at Haines, a different type of program would not be worthwhile.

3. Staff - For some time the Board had been concerned that the staff did not include enough trained persons to do a thoroughly professional job. In discussions over this point the words "competent staff" were increasingly used until unfortunately the impression began to be received that the staff was "incompetent". Nothing could be farther from the truth as Mrs. Chalfant's study of the work at Haines reveals. Her statement to the Chairman of the Committee that she would gladly employ many of the staff at Haines in her own home in San Anselmo if she could get them is indication enough that it would have been more accurate if it had been said that we were not able to get all the staff persons which were required. She, herself, has stressed the need for additional trained persons.

The staff has been led to believe that they are not considered competent. The situation was worsened when this description of them was read to them from the pulpit of the church which they were attending on the Sunday following the announcement of the closing of the home.

Mrs. Chalfant has given us another valuable corrective to our thinking when she reminds us that the problems in recruiting for Haines House are not due so much to location but as to the shortage of trained workers in the field generally. She reports as much difficulty in getting house parents and social workers for San Anselmo as the Board has experienced in getting workers for Alaska. As the report indicates, she feels that by change in the emphasis in recruiting that adequate staff can be obtained to do the work.

It is perfectly true that there are individuals on the staff who present problems and whose work can be changed or they themselves lifted out of their present jobs and utilized elsewhere.

B. Reasons for Staying in Haines

There are many positive factors here that far outweigh the difficulties and lead to the conclusion that we should stay at Haines.

1. Integration - Mention was made earlier of Alaska's need to learn how to integrate. The Presbyterian Church has shown the community of Haines how to do this in a way which is startling in comparison to other cities in Alaska and in the "lower Forty Eight". If ever the ministry of the Church has proved effective in teaching people how to live together, it has been in Haines. It will be nothing short of folly in the opinion of this committee to walk away from this situation which we have created and which is a shining example for the whole state to follow.

The ratio of the native children in the school is the highest of any school district; in the recent championship basketball tournament in which Haines team finished second, there were more native boys on the Haines team than on any other team from any of the high schools of the state; the "native village" which is a common situation in most Alaska cities is dwindling in Haines to the extent it has almost disappeared; far from asking for only white children in their homes, the people of Haines have gladly welcomed the native children into their homes to live with their own children.

It must be emphasized again that the Church has done this. Haines House has been an outstanding example of a successful program of brotherhood under the aegis of National Missions. In the eyes of most people we would be foolish beyond belief to abandon this work on the basis of failure.

2. Good Will - Along with this success in integration we have created an immense reservoir of good will in the community which has now become apparent as the removal was announced. People have become irritated with Haines House in the past and if we were to say would become irritated in

the future. This is an essential part of institutional activity particularly when the Church is exerting leadership and trying to demonstrate Christianity. Many people resent this, of course, as a judgement on their own shortcomings. But in talking with the men of Haines, one cannot help but be impressed with the genuine affection they have for the work there and for the church which sponsors it. This will all be destroyed and our reputation badly damaged if we run away from the situation there at this time.

3. Staff - As noted above, far from being incompetent, the staff has a high order of competence and with all its shortcomings is regarded as excellent and far above the average of homes in Alaska and elsewhere.

4. Synod of Washington - A new element enters into the picture with the emergence of the Synod of Washington as a more effective partner in the affairs of Alaska. The executive of the Synod indicated a willingness on the part of the Synod, through its Presbyterian Ministeries, Incorporated, to work in cooperation with the Board or assume the responsibility for any type of welfare work which the Board might wish it to do.

This report which your committee has reached was made independently, is adequately buttressed and supported in detail by the report of Mrs. Chalfant which is attached hereto.

V. Conclusions and Recommendations

The sub-committee recommends that the Cabinet advise the Board that if it wishes to do work with children in Alaska, it adopt the following programs:

A - Haines

The Board should create a residential home with foster home care for 20 to 30 children ranging in age from 6 to 14. This would eliminate the work with adolescents at Haines which has been so frequently the cause of difficulty with the community and for which perhaps justifiably the Board has criticized as unable to do effectively there. The selection of children should not be based solely on any department referral or the need of the individual child. It should be the responsibility of the administrator, having the advice of the home caseworker, and that of a representative from the community. It would be wise to revise the Advisory Committee to include more of the residents of Haines who express great interest in the home and desire to work with the children. The selection committee might be a sub-committee of the Advisory Committee to work with the administrator and the caseworker. It must be understood in the final analysis that responsibility for admission would rest on the administrator.

Such a home for 20 to 30 children can be carried on with a staff consisting of an administrator who would live in the home the Board has provided; a caseworker who would live in town; four houseparents who would live in or in adjacent cottages; a maintenance man whose wife, in the present instance, a trained nurse, might be a substitute houseparent or fill in in the case of sickness or day off; one cook; a part time laundress living in town, and a secretary who could be recruited either nationally or in Alaska.

Through the use of wives, part time or even occasionally full time, the number of people employed at Haines House could be reduced and some of the problems created by inactive wives would be eliminated.

It is suggested that, if this program is accepted, an extension be obtained from the State fire marshal to permit revamping the heating equipment and temporary renovation of one wing of the present structure. Those children who were destined to be placed elsewhere in Juneau should be placed as planned. No new children would be added now but the small remaining group retained until the new program starts. These could be housed in the renovated part of the old building and in the duplex at Port Chilkoot, half of which is now occupied and in the other half which might be fixed up for temporary occupancy.

It is not recommended that cottages as originally proposed for Haines be built. They are too costly to construct and require additional staff and expense: three cooks, three heating systems.

It is recommended that a new building be built, probably in the shape of a "T", with the three sections serving as living units and the central section containing the service units. Plumbing could thus be centralized with considerable saving. This type of building is excellent for smaller children; they do not need cottages. It could be built in sections as funds and needs develop.

The cost is estimated at $100,000 of which $80,000 is in hand.

The type of service would still provide for the needs of many children in Alaska but would well be within the range of possibilities at Haines and would be more acceptable to the community.

Finally and most important, at the same time that the children's needs would be met in Alaska, the work would be done in the place where we have had the most conspicuous success and the benefits of our teaching, example, and leadership not lost.

If it is decided to close out all work at Haines, it has been suggested that work be done as follows:

B - Juneau

The unanimous feeling of the State officials was there was enormous need for assistance for adolescents. The state is beginning to feel that it can eventually take care of the children who are emotionally disturbed; that it can take care of the mentally retarded; that it can take care of the children who run afoul of the law; but that it cannot and is not and probably will not in the future be able to do much for the adolescents who are not in trouble with the law, who do not need a psychiatrist, but who definitely need to be taken out of unfavorable home environment.

These children need a place where they can live together. The sense of belonging and the need to identify with the group is very great among the teenagers.

Consequently, it is suggested that we provide a residence for boys and girls from 14 to 18, about twenty in number, in Juneau. There they can be part of a larger community, find job opportunities, find other young people to play with, and where the ministers of our two churches would be available as counselors and chaplains.

The Mayor of Juneau, Mr. Lauris Parker, a Methodist layman, said that the present State Receiving Home for children on the outskirts of Juneau on the way to the airport along the "beach" of Castineau Channel would probably be available. He thought that the City Council would be glad to let the Presbyterians have it either free or for a nominal sum.

Here again the building cost of the type of home needed - a home with two wings with residences for houseparents and common dining room, game room, etc., would probably cost around $100,000. This location is considered ideal by all who know Juneau and this type of work has the enthusiastic approval of the Presbyterians with whom I talked in the state. This, of course, would be a sort of modified hospitality house where the Presbyterian Church would provide the residence and the tender loving care, and where case work as required would be furnished by the agencies making referrals to us. Our own social worker, Miss Isabel Miller, could service the children who came to us from our own people.

C - Family Service

It seems to the Committee that the services of Miss Miller can be utilized far more effectively than at present. She now travels over the whole state and is supposed to help in every place where Presbyterian ministers work. She has been servicing Haines House, Sheldon Jackson College, and Hospitality House. As a result, she has been spread so thin that she has not been able to do as effective work as she would like to, and is kept in a rather constant state of exhaustion and frustration.

There is enormous need in Juneau and all other cities of our country for effective family counseling service doing the highest type of preventive work. It is recommended therefore that the Board authorize the creation of the Presbyterian Family Service of Alaska with Miss Isabel Miller as director to operate out of an office to be provided in Juneau. Its primary service would be to families which are in difficulty, but not yet "welfare cases", providing marital counseling, guidance for youngsters, assistance for distnrbed people - in short, trying to solve problems before they become so great as to involve the interference of either the welfare or the correctional agencies of the state.

It is not fair to ask Miss Miller to continue to work out of her own bedroom and without a secretary. Work of this kind requires an office, files, records, a place to interview people, and, above all, a secretary to assist in the amount of paper work involved.

In its consideration of these three proposals, the Board is reminded again of the Synod of Washington's offer to participate and it is urged that, whatever it decides about program, consultations be continued between the Board of National Missions and the Synod to see what projects that judicatory might undertake.

Respectfully submitted,

Katharine E. Gladfelter
J. Earl Jackman
John Park Lee, Chairman

Report by Mrs. Lois Chalfant

Recommendations:

The following recommendations re the Haines House program, supported by supplemental observations in an attachment, were made on the basis of interviews with the following persons or agencies:

Bureau of Indian Affairs
Alaska Dept. of Welfare
Juneau District Welfare Dept.
" Dept. of Mental Health
" Juvenile Corrections Bureau
" Christian Social Worker (Miss Isabel Miller)

1. The closing of Haines House would adversely affect the services for children in the Juneau area and the community of Haines that is more than willing to continue its support.

2. If the Board of National Missions should attempt an alternate service such as a group home or Institution in Juneau, they would incur considerable cost and risk. Many years of hard work with possibility of failure would be involved in establishing a community climate and the resources now available and used in Haines.

3. The established concept prevalent in most states that children should not be removed to a distance from families and services cannot be applied to Alaska. Many services of people (educational, medical, social services) are centralized and transportation by plane minimizes distance. Other types of transportation are seasonal and practically non-existant. Therefore child group care must be likewise at a distance at the present time.

4. The Institution must be remodeled or rebuilt to comply with safety regulations and comfortable living. A smaller Institution in Haines, serving as a base for Foster Home recruitment, placements and supervision would provide much needed service for children. Three living units expandable for 10 children each, with a total average of 25 children is suggested, (Three separate cottages with separate kitchens would require exorbitant building and management costs). Three living units plus a central dining room, kitchen, laundry, Administrative Offices, recreation center, and heating system is best suited to Haines climate and your financial resources.

5. An Advisory Council of Haines citizens with official status and specific duties should be activated and utilized for the integration and mutual protection of the Institution and the community of Haines. Competent and willing citizens are already eager to serve. No Institution or service can be helpful in any setting unless it importantly involves the people of its locality.

6. Staffing of the Institution should be adequate, compensated and scheduled according to Alaska prevalent industrial regulations. Local personnel should be utilized to a large extent, thus assisting in staff stability, providing part-time necessary services and alleviating the impression that "missionary people are different". (Staffing pattern suggested is attachment).

7. The Staff must include one Social Worker responsible for Admissions, individual care services, and replacement of children to Foster Homes of family homes. The Social Worker should live off-grounds and not be part of management except as a team member - Federal or State funds available for Child Welfare Services may be extended for the Social Worker's salary. Assignment to a well established Institution for a period of several months prior to placement at Haines House would be advisable for effective service.

8. The Director should also be a Social Worker experienced in group care and Institutional management. But this person is a rarity in any state, so a compromise is enevitable. The Director should be a man who could be from the field of Christian Education, Education, Group Work or Psychology. Since Haines House is a social agency treating the results of social illness as manifested in child behavior, the Director must be able to use and support the services and skills of the Social Worker.

9. The Child accepted for care must:

   a. Need group placement and remedial help for a problem that cannot be alleviated while the child remains in his own home.

   b. The screening of referrals and acceptance of a child for care should be on the basis of his problem and <u>not</u> by the name of the agency which refers him. Categorizing children into "neglected" vs "delinquent" groups is a misleading and harmful practice prevalent almost everywhere and requiring repetitive interpretations forever to persons not engaged in social worker practice.

   c. The final acceptance of any child should be by joint understanding of the Staff, the school, and a representative of the Advisory Council, all of whom must respect the "confidential" data for the protection of the child. The inclusion of a lay person on this Committee is unusual and provides an area of contention. However, for a period of time it could also provide an area of understanding and interpretation and then be discontinued. The Social Worker is in charge of Intake and liaison with all referral agencies.

10. The Foster Home "Paradise" in Haines and Ft. Chilkoot is a rare and important resource for child care and integration of white and native people, one of the predominant problems of Alaska. This paradise is not available in Juneau or elsewhere. This is the major reason for continuing Haines House in Haines, simply because the purpose of group care is to move children to family life and in Haines, this is uniquely successful.

11. Continue the family unit which is the type of care all forward looking Institutions are or should be attempting. To observe such a home in Alaska is almost astonishing, since it is so difficult elsewhere. When and if financially possible add an additional home in Haines, but not elsewhere unless you can protect against the risks and costs of units dispersed from a central service base.

12. Provide the Director and Staff with at least semi-annual consultation service from a knowledgable Social Worker experienced in group treatment. This is a substitute and compensation for operating so far from professional resources and minimizes the high cost of experimentation. (High cost in terms of loss of effective treatment and not anly dollars)

13. Provide through the Board of National Missions, the above consultant, and the Haines Advisory Council a supportive and sustaining attribute and climate for the Director and Staff. The concatenation of criticism and/or lack of support for a staff standing in loco parentis for a group of children thwarts and can extinguish everyone's zeal and interest in doing a hard job. To help the Staff keep in touch with the stream of living thru short extra vacations in Juneau might partly balance the isolation experienced by living in Haines.

14. One of the reasons the Board of National Missions (at least my understanding) closed the Institution was the difficulty of obtaining Staff. This same difficulty is prevalent in the entire Bay Area of California and special recruitment programs adapted to each Institution have been utilized. All of the above suggestions might help you in recruitment because the lure of helping children in a resourceful Institution and Community appeals to many people. Child care Staff, partly local people chosen for emotional strengths and ability to learn outweighs any requisite for a college degree.

15. Spiritual Needs: The Pastor of the Haines Presbyterian Church is closely involved in helping both staff and children with the usual spiritual strengthening. They need his comfort and support. (See attachment #1)

16. The Christian Social Worker in Juneau, Miss Miller, should be released from Intake and Case Work services in Haines to develop and/or continue the use of her skills and knowledge in services to the Presbyterian Ministers and families. The prevention aspects of a non-public service agency are needed in any community and such an agency is non-existant in Juneau.

Summary -The problems in Haines House exist in most other Institutions sometimes to a larger degree. Closing the Institution according to one citizen in Haines was aptly described as removing an important welfare service just at the time Alaska faces the problem of Statehood. The Board of National Missions may not be aware of the universality of your problems - neither then are they aware of the strengths and uniqueness of this fine Institution and its community support.

Attachment:

Staffing for Residential Care - average children:

Position	Duties	Employed by
1. Director	Fiscal, Personnel, Management & Community Integration	
1. Social Worker	Case Work Services, Agency Liason F.H.Placent	
3.	Child Care	Dept. or local
1. Relief House Parent	For three unit relief	" " "
1. Stenographer & Bky.	Also for Social Worker	" " "
1. Manintenance Man	Capable of Child Care Relief in case of illness	" " "
1. Cook		" " "
1. Relief Cook		Local
1. Laundries & Tearsheets		Local
1. Remedial Teacher & Group Worker	(Both could be part time Sup. children not in school)	"

10 Part time - 2 part time

The employment of personnel who can perform several types of service is difficult and wasteful. Often the use of volunteers, local part time workers for each service (crafts, remedial teacher, sick relief, special maintenance, etc.,) eliminates employment obstacles and provides more skillful services.

Community Responsibility and Reaction to closing of Haines: On February 14, 1960 the local pastor announced from the pulpit that Haines House was closing because the staff was not adequate to care for problem children. This announcement not only disturbed the staff and children who were members of the congregation, but created doubts in the community as to the wisdom of continuing Haines House.

Prominent citizens, facing the reality of an economic loss, assembled their evaluations of the Institution and decided to poll every resident of Haines. Out of 260 cards, 133 replies were received, 18 persons voting no - to continuation as a correctional Institution. The comments on the No cards were thoughtful and not too antagonistic, specifying that the staff and children of a mission were too conspicuous in a small city, etc.

The yes replies were almost all in favor of the Dependent child - the question of course was "loaded" and not applicable as the men later understood. The Director, of course, as he is everywhere, was blamed for taking aggressive destructive children. Yet the "car stealers and runaways" were neglected children. The process of interpreting children's needs and behavior is endless and the local men agreed that they, too, are responsible for children with problems because they are a part of the communities that breed them. There was no distinction made between the "danger propensities" of a native child versus a white child, so it would seem that Haines citizens could put up with children's misbehavior as well as if not better than any other citizens. All they ask is "Don't take any more kids with any more problems than you have the staff to care for them".

The evasion of discussing the economic loss was eliminated when it was explained that people had shared living problems and thus survived creation by pooling economic resources. Therefore Haines House can bargain for community support because Haines House likewise helps support the community.

Integration of Haines House and Community:
Attached is an invitation for an Open House at Haines House. Altho staff and children prepared with happy anticipation only about 10 persons attended. This may represent the feeling that the Mission staff members particularly the single women are very lonely and do not communicate with or in any way show the community life going to Story Cottage is merely "changing beds". Their schedules usually permit only one day off at a time and yet there are activities and events staff might enjoy. Employment of local staff might partially extinguish the conspicuous opinion re missionaries, especially since the staff seems to me particularly human and likable people, lonely nevertheless.

At Christmas the local church in no way made any gesture to the children or staff. When asked about this the local pastor pointed out that other parishioners needed Christmas gifts and Haines House children should not be "objects of pity". This reflects an attitude that does not help the staff or children.

The situation in the public school is quite different. The academic and activity program is so rich that most native children complete High School. In Juneau the native children drop out when they reach the allowable age of 16. The ratio of the white vs native children in the Haines School is the highest in the State, and the officials are proud of it. Since most Haines House Children are of mixed races, this is a comfortable growth experience for them.

Enrichment of Program: - In Alaska there are many church connected Child Care Institutions. In all of them except Haines House, the religious training overwhelms all aspects of development and the children are not prepared for the living in the world outside. Haines House has a well balanced program. According to my advisors at the San Anselmo Seminary, children do not develop spiritually thru adult demands, but can develop thru fellowship, leadership and identifications. Enforced attendeance at multiple services such as is required of Haines House children may be interfering with a deeper spiritual growth. It seems to me that there is too much "group" emphasis at Haines House - living, eating, church, school, boy scout clubs, etc., etc., Always in groups and the Director has few alternatives unless the community can provide individual contacts for some children. A great deal of help could be given the Director as to the use of the Staff and the methods of discipline and training, but it must be on a continuous basis by a consistant consultant.

Transplanting of Institute to Juneau:
When the decision was made to close Haines House, the agencies felt the loss of a resource and suggested the substitute of a group home or small Institution in Juneau. The observations that children would be "better off" in Juneau seemed to me unrealistic. The observation that more vocational training is possible in the Vocational School at Mt. Edgecombe is as available for a Haines child as it is for a Juneau child.

Juneau is partly accurate. Yet many children in Juneau are not receiving any help. The possibility that additional Social Service would be available in Juneau is problematic as the case loads of welfare workers are already beyond competent handling. Repeating again, the Foster Home resource of Haines is not available in Juneau particularly for native children. Three recent newspaper "pleas" in the Juneau paper resulted in three replies and only one Foster Home.

Unique Problem - To the ordinary Social Worker of New York City, it is abhorent and bad practice to remove a child from his familiar surroundings. The patterns of living in Alaska are so completely different that many concepts inherent in Institutional practice must be adapted to this environment. It is not possible to scatter services to all the small villages where people are in trouble. De-centralization is a fine idea but survival is better. People of Alaska accept distances and isolation as part of living there. It is a lovely country with immense problems and limited tax funds. Children whose parents are dead, or unable to function must be protected some place. If there is no protection where they live, then transplanting is simply the only thing that can be done. It is no more harmful to transplant a Juneau child to Haines than to Seattle or Anchorage. There simply is no choice.

The anxiety and downright fear provoked in Haines over the child who assaulted a man with a rock would have occurred in any other city. The citizens of Haines were not prepared to accept violence and may never be, but they can accept, with endless and skillful interpretation, the fact that if services are not provided for children, they can expect violence in any community and that they have some responsibility to prevent and help in the social conditions that contribute to children getting into trouble including their own children. The job of a Director of a Children's Institute is to involve the community in understanding that children have a reason to act out their hostilities and thus breakdown the universal fears of people about juvenile delinquents. An Advisory Council in Haines would do this for you, and this particular community from what it has already done for children of Haines House and local children has more appreciation of children's needs than the "enlightened" community where I have worked.

Remedial Teaching:
At the present time Haines House has a staff teacher who may not continue. The absence of a teacher is not a disaster because children are placed for social rehabilitation and not academic achievement. All children accepted for care should have the potential for attending public school, but they should not be presumed to either attend or achieve immediately following admission. Contracts with public school teachers for remedial help for special children can be used in lieu of a resident full time teacher. Most Institutions in other states have not solved the problem of intra-mural schools for children not able to attend public school.

Haines House

Haines, Alaska

Owned and operated by

Board of National Missions
of the
United Presbyterian Church in the United States of America

William D. Wiley, *Director*

4/22/60

Miss Cladfelter:

Here are statistics which Dr. Jackman said had been omitted from the Committees Report and asked me to secure and send on to N. Y.

Sincerely,

William D. Wiley

As of March 31, 1960, the Division of Public Welfare had in its custody 686 children. Of these, 208 were placed in children's institutions throughout the State. In Southeastern Alaska, there were 290 children committed to the agency, of whom 89 were in institutions.

It is impossible to state from records we have in State Office the reasons for commitment of these children, although we know that most of them were committed fro reasons of dependency and parental neglect, or because they were in need of special care their parents could not provide. They run the gamut from midly disturbed to seriously disturbed, and the need for facilities which can give a specialized service to seriously disturbed children is becoming more and more apparent. We are not using institutional care as much for less disturbed children who can adjust well in foster family homes, but rather for children with special problems which can best be dealt with in a group setting. We feel there is particular need for more services to adolescent youngsters, and a good institutional program for this age-group would be of real value.

George P. Spartz
Child Welfare Supervisor

GPS:me

STATE OF ALASKA

DEPARTMENT OF HEALTH AND WELFARE

Division of Youth and Adult Authority

Seward Building
April 21, 1960
Juneau, Alaska

Dear Mr Wiley,

In responce to your request for statistics as to delinquent children in Alaska and our relative programs, the follwwing is submitted:

Current Juvenile Case Load

Boys 274
Girls 116

Total Juvenile case load..... 390

Number of children placed

Foster Homes 44

Utah State I$_n$dustrial School .. 10

Good Shepherd Homes 13

Other Institutions 44

Total Children Placed 111

Total Children on probation in own homes 279

... 390

1. Due to slowness of paper work the total case count is about 40 cases low. Total case load should be about 430

2. Of the 44 in "other Institutions" it is unfortunate but many of these so-called institutions offer no real program and are far to rigid.

15 to 20 of these need other types of placement in an adequate institution.

Mr. Wiley April 21, 1960

3. of the 44 in Foster Homes about 10 to 15 of these are not fitted for foster home care and need institutionalization of a type not available.

Very truly yours,

Charles W. Pfeiffer

Charles W. Pfeiffer, Director
Division of Youth & Adult Authority

CWP:me

DEPARTMENTAL CORRESPONDENCE
Department of Educational and Medical Work
Board of National Missions

TO: Miss Katharine E. Gladfelter **DATE:** April 26, 1960

FROM: Isabel Miller

STATION: Christian Social Work Service **SUBJECT:** Fate of Haines House

I am sorry to bother you, but it would help a lot if either Mr. Zinck or I could receive the decision regarding Haines House by wire, since we are both planning trips to Haines for next week, and need as much time as possible to think through plans for individual children before arriving there. Mr. Pritchard is out of town so will not be available to relay a message to us, hence this request for direct information. Thank you for any help you can give us.

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WESTERN UNION
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1206 (4-55)

W. P. MARSHALL, PRESIDENT

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MR. WILLIAM D. WILEY
HAINES HOUSE
HAINES, ALASKA

DEPARTMENT OF EDUCATIONAL AND MEDICAL WORK
BOARD OF NATIONAL MISSIONS

APRIL 29, 1960

BOARD DECISION CLOSE HAINES HOUSE STANDS. NOTIFYING PRITCHARD, MILLER AND ARMSTRONG DIRECTLY AND FOLLOWING UP WITH STAFF ABOUT TRANSFERS. STUDY OF CHILDREN'S NEEDS CONTINUING WITH EXPANDED COMMITTEE. CONTENTS THIS TELEGRAM CONFIDENTIAL YOU AND STAFF PENDING FORMAL STATEMENT FOR THE BOARD.

KEG:md

KATHARINE E. GLADFELTER

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WESTERN UNION
TELEGRAM

1206 (4-55)

W. P. MARSHALL, PRESIDENT

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Department of Educational and Medical Work
BOARD OF NATIONAL MISSIONS

DR. R. ROLLAND ARMSTRONG
SHELDON JACKSON JUNIOR COLLEGE
SITKA, ALADKA

APRIL 29, 1960

BOARD DECISION CLOSE HAINES HOUSE STANDS. STUDY CHILDREN'S NEEDS CONTINUING WITH EXPANDED COMMITTEE. THIS CONFIDENTIAL PENDING FORMAL STATEMENT FOR THE BOARD. PLEASE ARRANGE IMMEDIATELY TO SELECT EQUIPMENT TO BE TRANSFERRED TO SHELDON JACKSON.

KEG:md

KATHARINE E. GLADFELTER

DOMESTIC SERVICE
Check the class of service desired; otherwise this message will be sent as a fast telegram

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WESTERN UNION
TELEGRAM

W. P. MARSHALL, PRESIDENT

1206 (4-55)

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BOARD OF NATIONAL MISSIONS
DEPARTMENT OF EDUCATIONAL AND MEDICAL
WORK

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MISS ISABEL MILLER
CHRISTIAN SOCIAL WORK SERVICE
SOUTHEASTERN ALASKA
BOX 1563
JUNEAU, ALASKA

APRIL 29, 1960

JUST WIRED WILEY BOARD DECISION CLOSE HAINES HOUSE STANDS. PLEASE NOTIFY ZINCK.

STUDY OF CHILDREN'S NEEDS CONTINUING WITH EXPANDED COMMITTEE. CONTENTS THIS TELEGRAM CONFIDENTIAL PENDING FORMAL STATEMENT FOR THE BOARD.

KEG:md

KATHARINE E. GLADFELTER

Mr. J. Lee, and Dr. Jackman
Katharine E. Gladfelter
Needs of Children in Alaska

May 2, 1960

You will remember that in one of our discussions of the special committee's report on needs of children in Alaska, Dr. Jackman was asked to secure some facts and figures.

Mr. Wiley was asked to secure these and I am now attaching copies of letters to him from representatives in Child Welfare, the Division of Youth and Adult Authority, and the Bureau of Indian Affairs. I am assuming that we will simply want to hold this information until we know what the next steps are for the continued study which the Board has requested.

Katharine E. Gladfelter

KEG:to
Att.

MAY 6 1960

DEPARTMENTAL CORRESPONDENCE
Department of Educational and Medical Work
Board of National Missions

TO: Miss Katharine E. Gladfelter DATE: May 3, 1960

FROM: Isabel Miller

STATION: Christian Social Work Service SUBJECT: Immediate, possible childcare plans for this summer.

Earlier, some of us understood that if necessary we would continue to be responsible for some of the children through our Haines House program until the 1st of September in order to avoid the dammage which an earlier break might mean for a few of them. There are four or five children for whom Mr. Zinck and I have not been able to make any plan which would serve the emotional needs of these little boys, who have shown such good progress with their problems under Mrs. Walters, in the way that she could help them if some plan could be worked out for them to have the security of her care for a few more months. She is as concerned as we are and hopeful that some way can be found for us to continue together with these youngsters with the idea of having them ready for foster home care by the time school opens in the fall.

Partly as a solution to this obligation, and partly as a temporary pilot project which the "larger study committee" could use as a basis of determining what child care services they wish to recommend for our area, I would like, after discussion with Mr. Pritchard, Dr. Soboleff, Mr. Zinck and the Haines House staff members concerned, to suggest the following for your consideration:

The person, Mrs. Whitely, who is now running the Receiving Home in Juneau, in the city owned Bethel Beach property at the edge of town, has had to resign because of health, and will not be operating that facility after May 15th. (The other receiving home is not operating either since the Fowlers moved out of Juneau.) Mr. Lee went out with the Mayor and Mrs. Zinck to see the Bethel Beach Home when he was there so could tell you what that is like.

Our suggestion is that we explore making a temporary use arrangement with the City of Juneau and the Welfare Dept. from June 1 to Sept. 1, with the possibility of continuing group foster home care there if that seems to be one of the projects we should undertake, at least while we are locating other suitable facilities for that purpose. Mrs. Walters and Mrs. Legare would be willing to gamble on the June 1 to Sept. 1 arrangement at least. Would it be possible to transfer them to the staff of the Christian Social Work Service, using the salaries already set up in the Haines House budget? Could some of the provisions and maintenance supplies and necessary equipment already on hand at Haines House be used for such a project in Juneau, as well as some of the unused Provisions and Maintenance Budget? I think the building could be used rent free, or for a small some, that is, under the same arrangements as now. Boarding payments for children would of course continue. We could get together those details if you think the plan possible to consider.

The third person whom we would like to request for Juneau, both to help with the above project, and to give us help in ground work exploration of other needs, is Miss Craig. You may have heard from Dr. Jackman or Mr. Pritchard, the pressing need which we feel for considering some sort of preventive work in the nature of settlement house service. A whole trailer, quonset hut city has developed right

around Memorial Church, occupied by both new families moving into town from the Native villages and by new white families coming from other parts of Alaska and from Outside. Most of the families seem to be extra well supplied with pre-school and other children, and no place to play except in the street or on our church lawn. Not only are our little trees, gates, fences, etc. taking a destructive beating, but we are constantly aware of all these children and their families who need the help of the Church with all the facets of its social and evangelistic ministry. Dr. Soboleff and our church officers cannot cope with the situation alone. Right now, we feel if we could have the help of someone like Miss Craig to help us explore the situation both as to needs, and what other civic and church groups are planning to meet some of these, we would be in a much better position to furnish information to any Presbytery, Synod or National Missions Committee who would be helping set up some sort of service project later. Miss Craig's involvement in the Receiveing Home project would assure you that the finances would all the kept straight and be well handled, too. Needless to say, Mr. Pritchard and I would welcome some secretarial help, too! Especially when we are on field trips, and people need our services. I think Miss Craig could be persuaded to consider such a plan, at least on a trial basis.

In view of the committment of the Board to continue some kind of child care projects in this area, and since any type of work requires supplies and equipment, I do hope some plan can be made to hold at least some of the better things which are now in Haines House for the time being, so we will not be left with just the broken down odds and ends when we are ready to set up something else, or have to ask for funds for new things. Mr. Pritchard, Dr. Soboleff and I worked on a list of some of the things we would need immediately if we were to take care of some of the things we already lack and at the same time try the Receiving Home project. I have a feeling that we would also need to furnish or at least supplement the household furnishings which are now at Bethel Beach.

Housing for Miss Craig could be arranged where I live, if there was not enough space at Bethel Beach for her, since there is a one room-hot plate arrangement across the hall from me that could be rented at a reasonable rate. Office space would be available at the Memorial Church, but in view of our church's financial difficulties, some arrangement ought to be made to pay toward utilities there, Mr. Pritchard and I feel.

I will not go into details now, but I would hope that if the Craig-Bethel Beach project did work out, that we could at least think of tying homemaker service in with it. As I travel around, speak to the women of Presbyterial, etc., I find that that type of service "rings a bell", especially since many of them have read the recent Ladies' Home Journal article on the subject and see how it would answer similar needs right in their own communities.

CC: Mr. Pritchard and Dr. Soboleff
Mr. Moser, Chr. of National Missions
Dr. Armstrong
Dr. Polychemis
Dr. Jackman and Mr. Lee

64

Miss Isabel Miller May 10, 1960

Katharine R. Cladfelter

Christian Social Work Service Haines House
Southeastern Alaska

This is to follow up my telegram, confirmation copy enclosed, and try to untangle what is, I fear, a somewhat confused situation.

First of all, you are entirely right in thinking that the Board wishes to be sure that satisfactory arrangements could be made for the children now at Haines House. While it was hoped that all could be placed early in the summer, it was recognized that it might be necessary to keep a few a little longer, that is to September 1 the beginning of a new school year. We were glad, therefore, to have the suggestion in your letter of May 3 about the temporary care of four or five children for whom you and Mr. Rinck had not been able to make a satisfactory plan.

The more I thought about the proposed use of the Bethel property over the weekend the more questionable it seemed and when I talked with Mr. Sharp this morning I found that he shared my reservation. It seems to us that the advantages of retaining a small group at Haines to September 1, if necessary, are marked in that we have facilities there and could avoid a great deal of extra work and expense by using them. The group home is available while the Executive's Cottage might be used at a pinch if Mr. and Mrs. Wiley leave early enough.

As I indicated in my telegram of May 6, I do not feel that we should try to hold Miss Craig in Alaska since there is a position at Warren Wilson for which she is exceedingly well qualified. This position, or one like it, might not be available in the future and we would not want to lose Miss Craig from the Board's service because she accepted a temporary assignment in Alaska. Mrs. Walters, as well as Miss Craig, has indicated acceptance of a proposed transfer to Wenatch as Younger Boys' Supervisor and is planning, as we suggested, to attend the workshop for houseparents at McCormick Seminary this summer. This would leave only Mrs. Lagore out of the three persons mentioned in your letter, so we are wondering what arrangements for temporary staff could be made.

With respect to the financing of care to September 1, I think it would be best to handle this through the regular Haines House budget. Some supplies would be available at Haines, while we could authorize enough of the budget to cover salaries and the purchase of food, payment of utilities, etc. to September 1. This would be simpler from the financial angle than making a transfer to your budget.

I do not know what to say about your suggestion that some of the better things at Haines House be held for the time being. I am in sympathy personally with the proposal, but am wondering where the things could be stored satisfactorily. Mr. Sharp and I talked this morning about the oversight of the Haines House buildings and have just about decided that it would probably be best to bound up the two main buildings and have a caretaker living in the Executive's Cottage.

Mr. Pritchard has suggested in a letter received yesterday that there be some exploration by the Presbytery and community groups of the need for work with children living in the area of the Memorial Church. This united approach seems a wise one since it would help to make more people familiar with the need and might even uncover community resources to meet it.

Kindness

cc: Mr. Pritchard
Mr. Moser
Dr. Armstrong
Mr. Pelhams
Dr. Jackman
Mr. Lee

P. S. (to Miss Miller only) I note that you sent copies of your May 3 letter to a number of persons. Since the letter dealt in the main with temporary arrangements for a few of the children rather than with long-term program, I suggest that as we continue correspondence about these arrangements you send a copy only to Mr. Pritchard, since the other persons in the list are really not involved in the short-range summer arrangements.

K. E. G.

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WESTERN UNION
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W. P. MARSHALL, PRESIDENT

1206 (4-55)

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DEPARTMENT OF EDUCATIONAL AND MEDICAL WORK
BOARD OF NATIONAL MISSIONS

MISS ISABEL MILLER
CHRISTIAN SOCIAL WORK SERVICE
SOUTHEASTERN ALASKA
BOX 1563
JUNEAU, ALASKA

MAY 10, 1960

SHARP AND I HAVE DISCUSSED MAY THIRD LETTER. BOTH THINK PREFERABLE KEEP BOYS HAINES INSTEAD TRANSFER JUNEAU. WOULD RETAIN FAMILIAR SURROUNDINGS TEMPORARILY, AVOID EXPENSE TRANSFER STAFF AND EQUIPMENT AND AVOID SEEMING OPEN NEW PROJECT. LETTERS FROM CRAIG AND WALTERS INDICATE ACCEPTANCE PROPOSED TRANSFERS EARLY SUMMER. LETTERS TO THEM CROSSED YOURS. WRITING.

KATHARINE E. GLADFELTER

CCS: Mr. Pritchard
Mr. Wiley

DAY LETTER
NIGHT LETTER XX

W. P. MARSHALL, PRESIDENT

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Department of Educational and Medical Work
BOARD OF NATIONAL MISSIONS

MISS ISABEL MILLER
CHRISTIAN SOCIAL WORK SERVICE
SOUTHEASTERN ALASKA
Box 1563
JUNEAU, ALASKA

MAY 6, 1960

PLEASE EXPLORE TEMPORARY USE BETHEL BEACH PROPERTY TO SEPTEMBER 1 AND SEND ESTIMATE OF COST EXCLUSIVE SALARIES AND PROBABLE INCOME THREE MONTHS BEGINNING JUNE 1. CRAIG OFFERED TRANSFER WARREN WILSON. THIS IS PERMANENT POSITION FOR WHICH SHE IS WELL QUALIFIED AND WHICH WOULD GIVE MORE SECURITY THAN A TRIAL ASSIGNMENT JUNEAU.

KATHARINE E. GLADFELTER

KEG:md

MAY 13 1960

DEPARTMENTAL CORRESPONDENCE
Department of Educational and Medical Work
Board of National Missions

BAD

TO: Miss Katharine E. Gladfelter **DATE:** May 10, 1960
Written from Sheldon Jackson

FROM: Isabel Miller

STATION: Christian Social Work Service **SUBJECT:** Work in Juneau

Thank you for your wire which came late Saturday. Mr. Pritchard and I discussed it Sunday, and I tried to get some of the information you asked for before coming on over to Sitka yesterday afternoon. Unfortunately, Mr. Zinck was not yet back from Haines, and I would not be able to get the information about the cost of utilities and figures on probable income without his help. I knew already that the City charges $40 a month rent for the Bethel Beach property (to cover upkeep, I suppose). I was able to reach Mr. Zinck by phone at noon. He said that complications have come up regarding the Receiving Home which he would need to look in to before discussing whether or not their agency would consider making a contract for services with us. Since I will not be back in Juneau until the 18th, I will put the request in writing to Mr. Zinck and ask that he send you a copy of his answer direct.

While we still think that the Bethel Beach property would offer our Church a chance to start child care work in Juneau, the need to get started there by June first is not so urgent, in that the Welfare workers have decided that they could not gamble on us getting anything set up in time to help with the children now at Haines House, and have felt that they must go ahead with other plans. Mr. Zinck said that he has worked out something for all the children but two, and they are two boys who need to stay out of Juneau for the present. Except for one boy, I think their planning has been good, and I hope that I am wrong about that one. As for the two left overs, I guess we can give no help, since we plan to continue nothing in Haines.

Personally, I would not feel that I could assume any more responsibility without some business and secretarial help from someone of the caliber of Miss Craig who could look after that end of things when Mr. Pritchard and I are out of town. I have felt all along that my one man show was slipshod and only half as effective as it might be had I been able to at least share regular clerical help with the Assist. Secretary, and while I would expect to help with the planning, general oversight and program of anything we undertook of a child care nature in Juneau, I would be foolish to try to assume the myriad of bookkeeping and business management details of any sort of additional facility. With Dr. Soboleff, Mr. Pritchard and I all working with-out secretarial help, I think we are only asking for trouble to try to set up anything more on a sound basis in Juneau, much as there needs to be done there. I wish Dr. Jackman's unit or Synod were able to offer Miss Craig a job helping us for a year. I feel with that much security she would be glad to undertake it, since she is eager to get into something which will allow her to use her administrative as well as her bookkeeping abilities.

CC: Mr. Pritchard
Mr. Moser
Dr. Armstrong

MAY 13 1960

DEPARTMENTAL CORRESPONDENCE
Department of Educational and Medical Work
Board of National Missions

APW

TO: Miss Katharine E. Gladfelter **DATE:** May 10, 1960
Written from Sheldon Jackson

FROM: Isabel Miller

STATION: Christian Social Work Service **SUBJECT:** Work in Juneau

Thank you for your wire which came late Saturday. Mr. Pritchard and I discussed it Sunday, and I tried to get some of the information you asked for before coming on over to Sitka yesterday afternoon. Unfortunately, Mr. Zinck was not yet back from Haines, and I would not be able to get the information about the cost of utilities and figures on probable income without his help. I knew already that the City charges $40 a month rent for the Bethel Beach property (to cover upkeep, I suppose). I was able to reach Mr. Zinck by phone at noon. He said that complications have come up regarding the Receiving Home which he would need to look in to before discussing whether or not their agency would consider making a contract for services with us. Since I will not be back in Juneau until the 18th, I will put the request in writing to Mr. Zinck and ask that he send you a copy of his answer direct.

While we still think that the Bethel Beach property would offer our Church a chance to start child care work in Juneau, the need to get started there by June first is not so urgent, in that the Welfare workers have decided that they could not gamble on us getting anything set up in time to help with the children now at Haines House, and have felt that they must go ahead with other plans. Mr. Zinck said that he has worked out something for all the children but two, and they are two boys who need to stay out of Juneau for the present. Except for one boy, I think their planning has been good, and I hope that I am wrong about that one. As for the two left overs, I guess we can give no help, since we plan to continue nothing in Haines.

Personally, I would not feel that I could assume any more responsibility without some business and secretarial help from someone of the caliber of Miss Craig who could look after that end of things when Mr. Pritchard and I are out of town. I have felt all along that my one man show was slipshod and only half as effective as it might be had I been able to at least share regular clerical help with the Assist. Secretary, and while I would expect to help with the planning, general oversight and program of anything we undertook of a child care nature in Juneau, I would be foolish to try to assume the myriad of bookkeeping and business management details of any sort of additional facility. With Dr. Soboleff, Mr. Pritchard and I all working with-out secretarial help, I think we are only asking for trouble to try to set up anything more on a sound basis in Juneau, much as there needs to be done there. I wish Dr. Jackman's unit or Synod were able to offer Miss Craig a job helping us for a year. I feel with that much security she would be glad to undertake it, since she is eager to get into something which will allow her to use her administrative as well as her bookkeeping abilities.

CC: Mr. Pritchard
Mr. Moser
Dr. Armstrong

DOMESTIC SERVICE
Check the class of service desired; otherwise this message will be sent as a fast telegram

TELEGRAM	
DAY LETTER	XX
NIGHT LETTER	

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WESTERN UNION
TELEGRAM

W. P. MARSHALL, PRESIDENT

1206 (4-55)

INTERNATIONAL SE
Check the class of service desired; otherwise the message will be sent at the full rate

FULL RATE	
LETTER TELEGRAM	
SHORE-SHIP	

NO. WDS.-CL. OF SVC.	PD. OR COLL.	CASH NO.	CHARGE TO THE ACCOUNT OF	TIME FILED
50 LC			RM. #1126	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

DEPARTMENT OF EDUCATIONAL AND MEDICAL WORK
BOARD OF NATIONAL MISSIONS

MR. WILLIAM D. WILEY
HAINES HOUSE
HAINES, ALASKA

MAY 13, 1960

EXPECTED NEIGH ANSWER COMMUNICATIONS RELATIVE HAINES. NOW FIND HE COMMUNICATED ONLY SYNOD AND PRESBYTERY OFFICERS. REGRET DELAY AND SUGGEST YOU NOW INFORM COMMUNITY BOARD'S ACTION.

KATHARINE E. GLADFELTER

KEG:md

CLASS OF SERVICE
This is a fast message unless its deferred character is indicated by the proper symbol.

WESTERN UNION
TELEGRAM

W. P. MARSHALL, PRESIDENT

1201 (4-60)

SYMBOLS
DL = Day Letter
NL = Night Letter
LT = International Letter Telegram

The filing time shown in the date line on domestic telegrams is LOCAL TIME at point of origin. Time of receipt is LOCAL TIME at point of destination

MAY 12 1960 12 950A =

NCU008 NBB177 PD291 PRA088 =PR SEA421 PD HAINES ALASKA
MRS KATHARINE GLADFELTER =
BOARD OF NATIONAL MISSIONS 475 RIVERSIDE DRIVE NYK =

:HOW MUCH LONGER UNTIL FORMAL STATEMENT FROM BOARD?
STAFF TIRED BEING CONFIDENTIAL AND ACTING IGNORANT.
CREATING AWKWARD SITUATION WITH CHURCH, SCHOOL AND
COMMUNITY FOR NEXT YEAR PLANNING =
WILLIAM D WILEY =

F2687

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

Miss Isabel Miller May 13, 1960

Katharine E. Shaffelter

Christian Social Work Service Work in Juneau

Your letter of May 10 about work in Juneau came in today's mail and I am hastening to answer at once before the office closes.

Your letter was written before you received my telegram which had to be forwarded from Juneau, stating that Dr. Sharp and I recommended caring for a few children in Haines to September 1 rather than in Juneau. Since all but two boys have been placed, I am wondering whether you will now wish to explore the possibilities of keeping them in Haines a little longer, especially so since Mrs. Walters had indicated an interest in transferring to Sheldon Jackson and so might be available in Alaska a little longer than I thought a week ago. I suppose that the two boys in question are not ready for a foster home or if they are, none in Haines is available. If you and Mr. Zindt can come up with any ideas at all for the two boys, be assured that we will stand behind you as far as finances go with respect to any needed help over the summer months in order to give a little more time for placement.

With respect to the Bethel Beach Home in Juneau, I am sure that when the committee takes another look at the needs in Alaska, they will want to consider it. I asked yesterday at our Cabinet meeting when the committee would be called together and discovered that because of the pressure of Synod and other meetings during June, no date had yet been set. We will, of course, keep you posted.

KES:to
cc: Dr. Armstrong
Mr. Pritchard
Mr. Moser

MAY 17 1960

Choctaw-McCurtain County Health Department
Hugo, Oklahoma
May 13, 1960

Miss Gladfelter
Board of National Missions
United Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York, New York

Dear Miss Gladfelter:

In case I am not too late in writing, I wish to lend my support to the cause of keeping Haines House open.

Some weeks ago my friend Miss Isabel Miller wrote me that plans were under way for the closing of Haines House in Haines, Alaska. You may recall that as Field Physician on the Motorship Hygiene in 1949-1950 I spent quite a bit of time working with Miss Miller, examining the children and giving any help we could during six weeks spent at Haines. I spent another year on the ship, working in communities scattered along the coast providing clinical public health services to the majority of the people in numerous communities, white and Indian alike.

The need for such a place was evident as we came onto situations where the family was broken or otherwise unable to take adequate care of their children. While I am well aware of the present trend to substitute foster home care for institutionalization, it would, I believe, be unrealistic to think this practical at present in southeastern Alaska. If it were practical it would be reflected by a steady decrease to the vanishing point, of applicants for Haines House care.

As one who has seen good and bad in church-sponsored homes, may I say that those children received good care and - more important - were happy there. And, also important, they were not isolated from the rest of the world because they went to the public school with all the other children of Haines.

I hope my delay, due to a crisis here, has not been too long for one more opinion to have value. Miss Miller did not suggest that I write, but I feel as though I have known you through and might add my word.

Sincerely

Elizabeth P. Fleming

Elizabeth P.Fleming,M.D., M.P.H.

MAY 18 1960

689

DEPARTMENTAL CORRESPONDENCE
Department of Educational and Medical Work
Board of National Missions

TO: Miss Katharine E. Gladfelter **DATE:** May 14, 1960

FROM: William D. Wiley

STATION: Haines House, Haines, Alaska **SUBJECT:** Haines House

In regard to your letter on Haines House of May 10th to Miss Miller, there was no mention made as to which buildings would be used if some children cannot yet be placed but must be kept on. Let me point out that July 1st is the closing date for the main buildings as far as housing children. The only way I see for retaining children beyond that date would be to use the Executive cottage and the farmer's cottage as temporary foster homes. If these two buildings were not available, or did not provide enough room, the Port Chilkoot building is satisfactory as it now stands as a foster home which would have to be five or less children. I believe I am correct in saying that five or less children constitute a foster home, while six or more constitute an institution according to the state licensing standards. The required changes at the Port Chilkoot building are on the basis of its use as an institutional building with eight children.

If for any reason you want the rent continued on the Port Chilkoot building, let me know right away because our present plans are to close it out and pay the final rent up to May 31st when the children and Barretts will all have left.

WDW:ec

William D. Wiley

CC: Mr. Pritchard
Mr. Moser
Dr. Armstrong
Dr. Polhemus
Dr. Jackman
Mr. Lee
Miss Miller

64
12

Mr. William D. Wiley

May 18, 1960

Katharine E. Gladfelter

Haines House [illegible] Haines House

Letters have been crossing so you undoubtedly know by now that arrangements for all but two of the Haines House children have been made by the Welfare Department.

I do not know whether we will be involved in these two, but, in any case, you can plan definitely to close out the Group Home on May 31.

I am enclosing copies of my last exchange of correspondence with Miss Miller. I know that you will work with Mr. Zinck and her if needed, but also feel that with the closing job on your hands you can leave responsibility for placement to them.

KEG:md

Encs.

ccs: Mr. Pritchard
Dr. Armstrong
Miss Miller

64

May 19, 1960

Dr. Elizabeth P. Fleming
Choctaw-McCurtain County Health Department
Hugo, Oklahoma

My dear Dr. Fleming:

It was very thoughtful of you to write us about Haines House and I personally appreciate very much your doing so.

You will probably not be surprised to know that the General Secretary of our Board received a number of communications when the Board's decision of last February to close Haines House became known. At the time of this decision, the Board stated very definitely that it recognized the continuing need for service to children in Alaska. A committee was therefore appointed to look into this need and a preliminary report was made to the Board at its April meeting.

The committee had had a short period of time in which to do its work, and so the Board did not feel that the information presented was sufficiently complete. The Committee was therefore continued with the addition of two or three other persons and a further report is to be made at a later date. I am on the committee and so I shall hold your letter and see that it is shared with other members at the time of our next meeting.

Thank you again for writing. I am particulary glad to have your comments because you have given us the point of view of a professional person who had a good opportunity to know the home and the services it has been giving.

Very sincerely yours,

Katharine E. Gladfelter
Secretary, Department of
Educational and Medical Work

KEG:tc
Dictated by Miss Gladfelter
but signed in her absence.

MAY 26 1960

District Welfare Office
181 MAIN ST.
JUNEAU, ALASKA

May 23, 1960

Mr. William Wiley, Director
Haines House
Haines, Alaska

Dear Mr. Wiley:

It is rather difficult to have to write this letter but I feel called upon in the interests of the children and this agency, to write it. I feel it is unfortunate indeed that this type of letter must be written for certainly I feel that it is a breach in a relationship between an agency and an institution which has existed for a good number of years. I do know that in the past few months our interests have perhaps drifted apart to a certain extent but I thought for the most part, that our primary interest was still the welfare of the children.

To explain the situation a little further, a letter fell into my hands which was evidently not meant for me to see but which carried the attitude of the institution and the administration of Haines House, toward our foster home program. I am very disturbed by it. I feel that the negative attitude shown is one which should be corrected as quickly as possible for certainly, it is the institution's responsibility to prepare these children for leaving the institution and going into foster homes. Of course, I heard some of this when I was there in Haines the last time and said nothing because I realized quite a few of the people were upset but I do not feel that there is any reason why it should continue.

Now, specifically, I am talking about when the children leave the institution. They have certain funds in their savings there which the institution is obligated to give to the children. I had anticipated that these funds would be given to the children or perhaps transmitted to this agency in the form of a check made payable to the child inasmuch as this agency has custody of the children by court order and Haines House responsibility ends immediately upon the child leaving the institution. I have here then, a letter directing Isabel Miller to use up some $71.00 of one of the children there for a coat or dress or things of that nature or maybe perhaps to buy her a war bond. I should like to point out that this money is in the savings account of this girl and she has the right to say how it is used. Furthermore, inasmuch as she

is going on to a different foster home, we will do the necessary buying for the clothes. Also, as the agency having the custody of the child, I think at this time, we have the right and the responsibility to look out for the savings of the children. I feel that it is the responsibility of the institution to send such savings as there are in each individual account, to this agency, and we will decide with the child, what should be done with it. I feel that the method in which these things are being handled, shows the extreme negative attitude of the institution and the administration toward the foster home placements for these children, and I feel that it is not a good thing for the staff to carry over to the children. We must recognize that of necessity, the institution is closing. As such, it is our responsibility to carry this off with the least amount of distress to the child.

I know that the administration has had some qualms about where I am placing these children and perhaps some feeling of being left out because they cannot entirely plan for the foster care of the children. Unfortunately, this is not possible. I have tried to include the institution as much as I possibly can and will continue to do so in the future. I only ask that the institution in turn, give like consideration unto the plans. Quite frankly, Bill, I am getting just a little tired of this pettiness and I feel that it will have to cease. I further ask that in regard to our children that the money they have in their savings account, be transmitted to me by check, made payable to them. I will ask the institution not to buy any further clothing for these children as this is one thing that our foster parents generally like to do when the child first goes into their home and I think that it is one of the pleasures of foster care that they are entitled to. This purchasing of clothes can also be a helpful thing in establishing relationship between the child and the foster home and I would appreciate it if the institution would not do anything to disrupt this possible situation. May I ask that other papers such as report cards, etc., be sent to me rather than directed elsewhere, pointing out once again, that as the agency having custody of the children, we have certain responsibilities to them and we intend to carry them out to the best of our ability.

I hope that in the short time left that this agency and Haines House may work together harmoniously. I hope that no further incidents of this type shall arise. As stated above, I am sincerely sorry that it is necessary to write a letter of this type but I feel the situation which exists must be corrected as quickly as possible. May I ask for yours and the institution's cooperation to the utmost.

Very truly yours,

Eugene V. Zinck
District Representative

EVZ:mjc
cc: Miss Miller
Miss Gladfelter
Mr. Pritchard
File

Lmm. attd.

MAY 31 1960

BOARD OF NATIONAL MISSIONS

OF THE UNITED PRESBYTERIAN CHURCH IN THE UNITED STATES OF AMERICA

DEPARTMENT OF WORK IN ALASKA

THE REV. J. EARL JACKMAN, D.D.
SECRETARY
475 RIVERSIDE DR., NEW YORK 27, N.Y.

THE REV. W. M. PRITCHARD, JR
ASSISTANT SECRETARY
BOX 2539, JUNEAU, ALASKA

May 26th, 1960

Dear Miss Gladfelter,

To date I have received no official notice for publication relating to the closing of Haines House.

In a recent visit to Haines with Mr. Glen Carson in the community and in the mind of the Director, relating to the closing of Haines House, frankly I found much confusion.
I have been unable to answer questions about this matter and feel that those who do ask deserve an official answer.

Mr. Zinck has asked that I meet with him immediately, I have just returned with Mr. Carson this afternoon from the Yukon Presbytery, and I feel that I ought to have instructions from you prior to such a meeting.

Is there something that can be done or said to clear this air?

Miss Miller stated to me that she heard from Mr. Sparks that Mr. Wiley plans to stay on until August and will be attending the proposed Child Welfare Conference in Fairbanks.

It seems to me that an official word from the Board for publicatinn, telling of the date of closing, and the date of termination of the Director and the staff, would be in line at this time.

There is such a strong interest in this matter as I travel Alaska that I need some strong support, and I see this only in an official document.

Hope again I am not out of line.

Cordially,

Bill

T. Miss Gladfelter.

JUN 6 1960

INTER-OFFICE CORRESPONDENCE
BOARD OF NATIONAL MISSIONS

RUSH

TO Dr. Kenneth G. Neigh
FROM Katharine E. Gladfelter
RE:

DATE June 6, 1960

Here is the proposed news release re Alaska plans.

Is it O. K. to send today to Mr. Pritchard if Dr. Jackman also O.K.s it?

KEG:md
Att.
cc: Dr. Jackman ✓

P. S. to Dr. Jackman: Any comments? I had a good talk with Mr. Pritchard Friday evening and as a result drafted this.

O.K.

K. E. G.

Ted needs suggestions:
Dangerous: the visit to Alaska be stated as early July, with the broke statement plans for additional child care and further expansion of the total Presbyterian program in the state will be ready in the fall.

4th. P. at the time the decision was made to close Haines House on July 1 1960 the Board expressed its sincere desire to continue service in the field of child care in Alaska. A small special Committee which was appointed made a preliminary report on the needs at the April meeting of the Board. Since then a larger Committee has been set up to study the total work of the Board in the new state. The first meeting etc etc.

O.K. read 6/7/60

R U S H

Dr. Kenneth G. Neigh
Katharine E. Gladfelter

June 6, 1960

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cc: Dr. Jackman

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K. E. G.

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The Board's property in Haines was surveyed several years ago, and at that time a substantial area was reserved for the future development of the Haines Presbyterian Church. Lots not needed in the mission program have been available for sale to persons interested in the development of the community and it is anticipated that this process will continue. No decision has been made as yet about any disposition or use of the Haines House buildings, but the equipment is being transferred to other projects under the Board in Alaska.

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JUN 6 - 1960

RUSH

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BOARD OF NATIONAL MISSIONS

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Dr. Neigh suggested making the fourth paragraph a little stronger. To quote his statement: "The Board was specific in its desire to continue a strengthened service to children in Alaska; to survey the total work of the Board in the new State with ~~an aim as to~~ how the Church may best minister to the expanding needs ~~in the new State.~~"

with the ? of discovering

I have not retyped the statement, but since you revised fourth paragraph, O. K. to type as is?

MSD

Fourth paragraph:

"At the time the decision was made to close Haines House on July 1, the Board expressed its ~~desire to continue service in the field of child care in Alaska.~~ A small special committee which was appointed made a preliminary report of needs at the April Board Meeting. Since then a larger committee has been set up to survey the total work of the Board in the new State. The first meeting of this committee will be held at Whitworth College in Spokane, Washington, June 24 and 25, and members of the committee will visit Alaska early in July".

~~Desire~~ intention to provide continued service in the field of child care in Alaska

66
CO

Miss Isabel Miller
Mr. William D. Wiley
Dr. R. Rolland Armstrong

June 7, 1960

Katharine E. Gladfelter

Christian Social Work Service
Haines House
Sheldon Jackson Jr. College

News Release Re Haines Ho se

As you will see, the enclosed press release is to be used by Mr. Pritchard, so we request that you make no use of it in any local newspapers without first clearing with him to be sure there will be no duplication or overlapping.

KEG:md
Enc.
cc: Mr. Pritchard

NEWS RELEASE RE HAINES HOUSE

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[illegible] CLOSES IN HAINES HOUSE

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Mr. William D. Wiley June 6, 1960

Katharine S. Gladfelter

Haines House Relationships and Responsibilities - Dept. of Welfare

When I returned to the office the end of last week, I found our copy of Mr. Zinck's letter to you of May 23 in the "Immediate Attention" pile on my desk.

I have since read and reread it several times and am still puzzled and concerned by the seeming lack of rapport between Haines House and the Welfare Department. There was some suggestion of this when I was in Haines last October, but I thought that we had discussed the situation frankly and so hoped that responsibilities had been more clearly defined and so would be better understood.

I hope most sincerely that you have followed Mr. Zinck's requests since you received his letter. Any money held for any one of the children should be turned over to him intact or used only with his approval and no purchases of clothing or other arrangements should be made without his O.K. The Board of National Missions recognizes and accepts the responsibility of the Welfare Department for the children whom they have placed at Haines House and our representatives on the field are of course expected to operate within this policy.

We hope that you and the Haines House staff are making every possible effort to facilitate adjustments by the children. The enforced change could create further difficulties for them and we are sure that all concerned will want to minimize these as much as possible despite their own natural feelings of regret over the closing of the home.

KSG:ts
cc: Mr. Zinck
Mr. Pritchard
Miss Miller

June 7, 1960

My dear Mr. Pritchard:

The enclosed statement relative to Haines House and the enlarged committee has been cleared with Dr. Meigh and Dr. Jackman. We only hope that it will be helpful and will answer some of the questions which have been coming to you.

We are not making any distribution of this material, but are leaving it to you to use as you think best in newspapers in Alaska.

Very sincerely yours,

Katharine E. Gladfelter
Secretary, Department of
Educational and Medical Work

The Reverend William M. Pritchard, Jr.
Box 2539
Juneau, Alaska

KEGmd
Enc.
ccs: Miss Miller
Mr. Wiley
Dr. Armstrong

JUN 13 1960

The Juneau Office
Box 2539
Juneau, Alaska

June 10, 1960

Dear friends,

I am inclosing an official release relative to the closing of Haines House.

If it is at all possible will you please see to it that your local newspaper is requested to publish same. Would also appreciate it if you would use this release for information to your people and to those who receive letters from you.

People are asking about the work of our Church and it seems to me that this release prepared in New York is the answer to the questions that are being asked.

All of us know that we should reserve personal opinions to ourselves. Yet, I feel confident that Dr. Kenneth G. Neigh, the Chairman of the new committee would welcome your personal observations.

We all have a deep concern for the total program of our Church in Alaska. Working through this new committee is the answer to these concerns.

If there are further questions that need to be answered will you please write to me. I shall be at Synod and will be leaving Juneau on the 16th.

Cordially,

William M. Pritchard, Jr.

enc. Release re; Haines House

NEWS RELEASE RE HAINES HOUSE

The Board of National Missions of the Presbyterian Church U.S.A. is proceeding with the major change in its services to children in Alaska as previously announced, according to a statement by the Reverend William M. Pritchard, Jr, Assistant Secretary for Work in Alaska.

Haines House, in Haines, is being closed as of July 1 and plans have been completed by the Home and the Welfare Department to place elsewhere the children under care during recent months. Efforts are being made to transfer the staff to other mission projects where suitable openings exist and transfers to Sheldon Jackson Junior College in Sitka, and to Ganado Mission in Arizona have already been arranged. Miss Isabel Miller, Social Worker, who has included services to Haines House among her other duties, will continue to live in Juneau reaching out from there to Sheldon Jackson Junior College in Sitka, the Hospitality House in Fairbanks, and to Presbyterian churches and congregations in Southeastern Alaska. Mr. William Wiley, the Director of the Home, has not yet completed personal plans for the future.

The Board's property in Haines was surveyed several years ago, and at that time a substantial area was reserved for the future development of the Haines Presbyterian Church. Lots not needed in the mission program have been available for sale to persons interested in the development of the community and it is anticipated that this process will continue. No decision has been made as yet about any disposition or use of the Haines House buildings, but the equipment is being transferred to other projects under the Board in Alaska.

At the time of the decision to close Haines House on July 1, the Board expressed its intention to provide continued service in the field of child care in Alaska. A small special committee which was appointed made a preliminary report to the Board in April of needs for child care in Alaska. Since then a larger committee has been set up to survey the total word of the Board in the new state with the aim of discovering how the Church may best minister to the expanding needs. The first meeting of this committee will be held at Whitworth College in Spokane, Washington, June 24 and 25, and members of the committee will visit Alaska early in July.

Dr. Kenneth G. Neigh, General Secretary of the Board, will serve as the Chairman of the committee. The Alaska members are: the Reverend Paul Evans; the Reverend William Gavin; Miss Alice Green; the Reverend Joseph Heckel; the Reverend Paul Moser; the Reverend Donald Schwab; the Reverend William M. Pritchard, Jr.

Dr. Everett L. Perry
Katharine E. Gladfelter July 28, 1960

Since I am not sure whether you have all the data you wish on needs for Alaska for child care, this is to share with you the following paragraph from a letter of July 21 from Eugene Zinck, the District Representative located in Juneau, in the Department of Public Welfare:

"We of the Division of Public Welfare, State of Alaska, have been happy to have had this association with Haines House and we are most encouraged to note that the closure of Haines House does not designate the complete withdrawal of the Presbyterian missions from Alaska. We are very encouraged to meet and talk with the individuals sent up by the Board and we hope that out of the meetings, we have been able to be of some help. I also should like to offer any future help that our agency may give to the National Board in helping them to determine what the current needs are here in Alaska. If statistics or other information is needed, a letter directed either to this office, or preferably, to our State Office, would bring the desired information."

KEG:em

July 5, 1960

Mr. Eugene V. Zinck
Alaska Department of Welfare
Juneau District Office
Juneau, Alaska

Dear Mr. Zinck:

I was very disturbed about your letter of May 23rd. I would have answered it earlier but have been busy with the closing of our program. However, since Miss Gladfelter has written me about it, I feel that I must reply as one of the final pieces of business.

First of all, let me suggest that before you accuse me or any other administrator as you did in your letter of May 23rd, that you first check with the individual and be sure you know what you are talking about. By the time you finish this letter, I think you will realize it was rather foolish of you to critize me on the basis of a quotation in a handwritten letter by someone on my staff. The only reference to the administration of Haines House made in Mrs. Grell's note is this, "Mr. Wiley suggested that maybe you might buy a bond for her(referring to Geraldine Williams)". This statement was not true. The fact is I had suggested to Mrs. Grell a couple months earlier that she talk to Geraldine about buying a bond with some of her money in her savings account, as being a good way for her to save it and invest it. It is difficult for me to see how you can get so upset about that brief sentence, and then so completely overlook a later sentence, "Miss Craig asked that you cash Geraldine's check not later than June 10th." June 10th was even circled, and yet you completely overlooked this request, causing Miss Craig additional work and trouble in not being able to close her books at our designated time.

Now to refer back to your letter, in the first paragraph you suggest that the interests of your agency and our institution have perhaps drifted apart in the past few months. I can't speak for your agency, but let me assure you that up to the very last, t e primary interest and concern of each member on my staff and myself was for the children who were under our care. It also appears to me that your letter is somewhat inconsistent when in the first paragraph you infer that our primary interest might be something other than the welfare of the children, and later in this same letter you accuse us of having too much concern for them.

In regard to your second paragraph, let me assure you that Mrs. Grell had no intention of keeping any information from you. She was under the impression that Miss Miller was the one meeting Geraldine Williams at the airport, and knowing the carelessness of this girl she was concerned about the $70.00 check which Geraldine had. In this paragraph you also suggest that the institutiondid not carry out its responsibility in preparing children for foster home placements. Let me assure you that my houseparents did an excellent job of preparing children for foster home placements in the few instances that we had sufficient notice. However, it was very difficult for us to prepare our children for anything when we were not told anything by the Welfare Department. In some cases we were notified two or three days prior to the child's departure that he was going to a foster home. This is

certainly a very short time for the houseparent to give adequate preparation . Then still in other cases, some of the Welfare children were jerked from here, and neither the child nor ourselves knew whether they were going to another institution or to a foster home. Once again, I ask how the institution can do an adequate job in preparing the child to leave here with such poor advance information from the agency which is supposed to be responsible.

In regard to your third paragraph, let me point out that our institution had one of the best plans in the state for helping the children to earn and save their own money, to learn the value of money, and to be less dependent on the Welfare and others around them. You further contradict yourself in this paragraph by saying the money is in the savings account of this girl, and she had the right to say how it is used. Three sentences later you contradict yourself by saying that the agency will decide with the girl how the money is to be used. In the three years I have been here, there has never been a Welfare child come to us who had any money in a savings account. It seems strange to me then that when a child is ready to leave here, that the Welfare Department assumes full privileges and responsibility for helping the child to spend his money, and we are not even privileged to suggest to the child how he use it. Let me further point that the note from Mrs. Grell was not a letter directing Isabel Miller to use up some $71.00. The housemother was mentioning what clothing the girl might need for the fall, and the housemother was quite justified in thinking the girl would need some of her own money for clothing since the Welfare Department has never done a satisfactory job of providing clothing for our children, and the $6.00 clothing allowance we have received in the past year is barely enough to keep this particular girl in shoes.

In your fourth paragraph, you state you know the administration has had some qualms about where you are placing children. I will admit that I have questioned placements in the past, but I have always regarded my questions as intelligent and constructive questions. I certainly hope that no one in the Welfare Department feels that all of their work is above questioning. In the past three years, I have seen some ridiculously poor foster home studies, placements, and follow-ups. I have seen cases where both foster parents and foster child have been hurt because the job of the agency has not been done adequately. I believe the shoe of this problem fits on many feet. However, as long as you claim such full and complete responsibility for these children, then you also must accept the full and complete blame for the mishandling that is done, and lack of service that is given. Despite all of the above criticisms, I have attempted to co-operate fully with the Welfare Department in the time I have been here, and in talking with personnel from other homes recently, I think you will be fortunate if you get as good cooperation from other homes as you have had from us.

Finally, let me say that in the past three years I have been unduly and unjustly critized many times, and on the occasions that I tried to justify the position of our program, I have been further critized for not being willing to listen to older and wiser people. I was advised to take all such criticism and not fight back. I followed this advice, and apparently it gained me nothing. Certainly, it has gained nothing for the home and for the children we formerly served. To recall a specific situation which you are familiar with, you know how strongly I was critized for bringing several so-called delinquents into the community and school through home. The strongest criticism came from the school administration, and yet within two weeks after the closin of Haines House was announced, that same school administrator was in Juneau trying to have an institution for delinquents established in Haines. I was putting my life and everything I had into the program here, and now I have lost all of that and have nothing more to lose, so certainly I am not going to accept any more unjust criticism as you made in your letter of May 23rd.

Finally, had you spent your time cashing the check as was requested, rather than writing such an uncalled for letter, we would all be further ahead at this point.

I am sorry that my final letter as director of Haines House to you has to be of such a nature. I hope that it will not affect our good friendship which I have sincerely appreciated in the past two years.

Very truly yours,

William D. Wiley, Director
Haines House

WDW:ec
CC: Miss Miller
Miss Gladfelter
Mr. Pritchard
Mr. Harmon
Mr. Sparts

May 21, 1960

Dear Isabelle

This is Geraldine's balance of her savings account. We are sending it to you to take care of for her. You know what she would do with it if she had it by herself. She will need a coat and dresses in the fall. I have supplied these for her these past 2 years for the most part.

I have tried to get her to sort out her possessions but it is a very difficult job with she and Annie both.

Mr Wiley suggested that maybe you might buy a bond for her. I surely do pity for Geraldine because I know just what she is going to be facing again. The adjustments are very hard for her.

Helen is packed and ready to go. Annie and Ida will be through Juneau tomorrow.

Pearl is very much upset I've told her if she & Rita are here we'll have some good times etc.

Must get at a million details

Sincerely
Julia Gull

P.S Miss Craig asked that you cash check not later than June 10th
Geraldine

4/25/60

Presbytery Protests Closure Of Haines House

The Presbytery, the governing board of the United Presbyterian church of Alaska, took action against the closing of Haines House at its annual meeting here last weekend.

The Board of National Missions of the Church, under whose jurisdiction the school is operated, voted at their meeting in February to close the childrens home on July 1 "because of insufficient funds to rebuild or modernize the facilities."

A resolution, unanimously passed, was sent to the Board of Missions. It pointed out that money was raised by the women of the church for the home, as well as other earmarked funds.

The resolution requested the board continue the home in it's present location, a location which study has shown to be the best in Alaska, in order to meet the need of the youth of the state, to give care for the disturbed children, and those from broken homes.

The Presbertery requested the board provide adequate funds to re-establish and maintain a strong program under the present leadership.

Haines House was established by the church in 1881. It has served as a childrens home since 1927. "The school has taken leadership in training children, William Wiley, of the institution said. It leaves the State and especially the Southeast area to care for children with special problems".

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BOARD ALTERS ALASKA MISSION PLANS

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The Board's property in Haines was surveyed several years ago, and at that time a substantial area was reserved for the future development of the Haines Presbyterian Church. Lots not needed in the mission program have been available for sale to persons interested in the development of the community and it is anticipated that this process will continue. No decision has been made as yet about any disposition or use of the Haines House buildings, but the equipment is being transferred to other projects under the Board in Alaska.

At the time the decision was made to close Haines House on July 1, the Board expressed its intention to provide continued service in the field of child care in Alaska. A small special committee which was appointed made a preliminary report of needs at the April Board meeting. Since then a larger committee has been set up to survey the total work of the Board in the new State with the aim of discovering how the Church may best minister to the expanding needs. The first meeting of this committee will be held at Whitworth College in Spokane, Washington, June 24 and 25, and members of the committee will visit Alaska early in July.

Dr. Kenneth G. Neigh, General Secretary of the Board, will serve as the Chairman of the Committee. The Alaska members are: the Reverend Paul Evans; the Reverend William Covin; Miss Alice Green; the Reverend Joseph Heckel; the Reverend Paul Moser; the Reverend Donald Schumb; the Reverend William H. Pritchard, Jr.

JUN 28 1960

H A I N E S P R E S B Y T E R I A N C H U R C H

Haines, Alaska
June 1, 1960

Dear Friends 'Outside':

It's furlough time again. Of course, it's just about impossible to take the full four months with children in school and a spring program to finish up, so we are taking the first month at Rainbow Glacier Camp - whence this is being written - and spending most of our time building on the new dining hall. The first camp comes in this afternoon, and the building is far enough along so that it can be used. However we shall stay here until the fifteenth, the close of the second camp week, before heading for the South Fortyeight.

I am preaching in Haines each week, since my summer supply, Tom Mori, a student at Pittsburgh Seminary, cannot arrive until just before we leave. We shall be taking one of our local girls, Betsy Anne Hakkinen, with us as far as Spokane to attend the Washington Youth Synod. Then we go south via Seattle to Disneyland (this is vacation as far as the youngsters are concerned) and then east. Total travel, about 3½ weeks going east from here, and about a week and a half returning in time for Labor Day and school, via Canada. Ruth will be spending two weeks at National Lab in Easton, for choral training, and I have about ten speaking engagements and just about every week-end filled, so we shall not have much time either for vacationing or visiting after we get east.

So many have expressed concern over Ruth's condition that we should hasten to complete the record. As we said, the operation was a complete success, and her recovery has been spectacular. As she says, she is now "running at 150% of normal," and has a new supply of energy -feels better than she has in many years. In the Lord's wisdom, the delay in recovery was long enough to keep her from starting things up too soon!

Since last we wrote, much has happened. The closing of Haines House has been confirmed, and the staff is in the midst of the almost hopeless task of finding places for all the young people and jobs for themselves, for there is no similar institution in the State. For some of our correspondents who are a little confused by the announcement, I should point out that this closing does not affect the existence of the Church here at Haines: we shall go on, though losing some of our congregation by the closing of the 'Mission'.

Donny, our foster-son, contributed his bit to the excitement last month when he lit a forbidden match in his bedroom one afternoon. The room was burned out, but he luckily escaped with minor burns. We were a long time getting the smoke smell out of things, and the upstairs hallway still has not come clean of smoke soot -but oh, how much worse it could have been!

The 'social' event of the past month was the singing of Mendelssohn's Elijah. Betty Lippincott, wife of the Haines House farmer-maintenance man, took over the directing of the fifty-voice group when Ruth was hospitalized, and we had a successful 'season' during May, singing once in Haines and twice in Juneau (traveling there by ferry and plane for a full weekend). Ruth played the organ for all performances, having gotten back in the swing of things again by then.

We'll be seeing some of you this summer, no doubt: sorry we can't visit everyone on the list, but that would take over two months just spending an hour with each, not counting travel time! During the last three weeks of July and the first three weeks of August, we can be reached care of Rev. H.M.Hartmann, 62 Daniels Ave., Rutherford, N.J. or Mrs. R.H.Russell, 39 Fairfield Ave., West Caldwell, N.J.

Yours in Christ,
The Hartmanns
Hank, Ruth, Billy, Carol, Donny

Haines Presbyterian Church
Box 164, Haines, Alaska

NON-PROFIT ORGANIZATION
U . S . POSTAGE PAID
Haines, Alaska, Permit 1

Miss Katherine Gladfelter
475 Riverside Drive
N Y 27, New York

Dr. J. E. Jackman
Miss Katherine E. Gladfelter
The Hartmann's Letter - Haines House

June 29, 1960

I have hesitated to send this comment about the Hartmann's recent "Dear Friends" letter of June 1, but have finally decided to share it.

I am concerned by the fourth paragraph which Mr. Hartmann writes:

> The closing of Haines House has been confirmed, and the staff is in the midst of the almost hopeless task of finding places for all the young people and jobs for themselves, for there is no similar institution in the State.

It is the phrase "almost hopeless task" which disturbs me and which would, I think, disturb some of those in Alaska. Mr. Buck of the Welfare Department, along with Miss Miller and Mr. Wiley, went into action promptly to place the children; and, when I saw Miss Miller in Spokane last week, all but two, or at the outside three, had been placed.

The reference to the staff suggests that they have had no assistance from the Board in placement but have been left to "find jobs for themselves". This is not the case as you will see from the following:

Mr. Wiley: Has refused our suggestion for a scholarship for graduate study. Plans uncertain. Is very unhappy over the closing of Haines.

Mr. and Mrs. Woelk: Had resigned and planned to return to Colorado before the closing was decided upon.

Mrs. Woods: Transferring to Canado.

Mrs. Walters: Transferring to Sheldon Jackson.

Mrs. Legare: Transferring to Ming Quong.

Miss Craig: Transferring to Warren Wilson.

Mrs. Crell: Has been, at her request, been granted a leave for personal reasons.

Mr. and Mrs. Lippincott: We had no suitable opening to offer (except watchman at Haines) and while we were still in correspondence, Mrs. Lippincott accepted a position at the Children's Home in Farmington, Missouri.

Mr. and Mrs. Barrett: Wished to stay in Alaska and we had no suitable opening there.

Miss Carmine: Still not placed to our sincere regret but we had no Christian Education opening and our only elementary openings were in New Mexico, which she left at her own request last year.

These arrangements have been made only after much correspondence in which every effort was made by our office to assist in placement. We are also assisting, of course, by paying transportation to the new place of residence.

KEG:jn

bcc: Miss Irvine

JUL 15 1960

BOARD OF NATIONAL MISSIONS
OF THE UNITED PRESBYTERIAN CHURCH IN THE UNITED STATES OF AMERICA

475 RIVERSIDE DRIVE, NEW YORK 27, N. Y. RIVERSIDE 9-2200

July 13, 1960

The Rev. Henry Hartmann
c/o Mrs. R. H. Russell
39 Fairfield Avenue
West Caldwell, New Jersey

Dear Hank:

We trust that the Hartmann family are getting some well earned vacation and enjoying the summer. We hope it will not be "a busman's holiday" but that all of you will feel a real physical and spiritual blessing from the experience.

Some concern has been expressed for a sentence in your letter of June 1 to your supporting groups and friends. After our conference at the meeting of the Synod in Spokane, I had decided to pass it by but some others have felt that your attention should be called to it. The sentence is "the closing of Haines House has been confirmed, and the staff is in the midst of the almost hopeless task of finding places for all the young people and jobs for themselves, for there is no similary institution in the State." Exception has been taken to this statement because it can imply a reflection upon the State and the Board of National Missions. Considerable criticism has gone in your direction because of this and a few other similar statements which reflect an unwholesome attitude.

I am reminded that when the decision was made to close Haines House, Mr. Zinck of the Welfare Department, Miss Miller and Mr. Wiley began immediately to try to place the children, principally in foster homes. By the 28th of June, all but two or three had been placed and provision was made for the others by the end of the month.

The matter of the placement of the staff was lined up as follows by the end of June:

Mr. Wiley: was offered a scholarship for graduate study, but this was declined. I saw Phyllis in the Juneau Airport July 6, and she stated that their plans were uncertain.

Mr. and Mrs. Woelk had resigned and returned to Colorado before the decision was made to close the house.

Mrs. Woods has been transferred to Canada.

Mrs. Walters has been transferred to Sheldon Jackson.

Mrs. Legare has been transferred to Ming Quong Home in California.

Miss Craig has been transferred to Warren Wilson Junior College in North Carolina.

Mrs. Crell, at her own request, has been granted a leave of absence for personal reasons.

There was no suitable position for Mr. and Mrs. Lippincott (except watchman at Haines). Meanwhile, Mrs. Lippincott accepted a position at the Children's Home in Farmington, Missouri.

Mr and Mrs. Barrett wished to stay in Alaska, and the Board had no suitable place to offer to them.

Miss Carmine still has not been placed to our sincere regret, but we had no Christian Education opening and our only elementary openings were in New Mexico, which she left at her own request last year.

This closing of Haines House has meant many adjustments, but the Department of Ed and Med has made every effort to care for the personnel concerned.

The Board felt that it acted in good faith and good stewardship when the decision was made to close Haines House. On our recent trip, some people told us that it was the best thing to do and others lamented the action. Our Survey Team felt that we did not get from Welfare people in Alaska a clear picture of what was needed in the way of service for child care from our Church in the State. Individual welfare workers told me that they knew of "three or four children" who needed temporary institutional care, but they felt it was better to place children in foster homes rather than institutional type homes. It is not clear whether our Committee is ready to come with a definite recommendation to the Board of what we ought to do in the future. You will be interested to know that the BIA has inquired about renting Haines House to house 25 high school young people to go to high school in Haines. We do not know what will come of this. We understand the Executives' Cottage has been rented.

I consider that the statement in your letter was "a slip under pressure" but such slips bring too much adverse reaction.

Best regards.

Cordially,

EJ.

J. Earl Jackman, Secretary
Dept. of Work in Alaska

JEJ:bh
cc: Rev. W. M. Pritchard
Miss Katherine Gladfelter

Mrs. E. R. Child
23 Wildwood Dr.
Williamsville 21, New York

Nov. 2nd 1960.

X C
Youth Office

Office of Youth Board.
U. Presbyterian Board of National Missions
475 Riverside Dr.
New York 27, N.Y.

Dear Sirs -

Two years ago the boys & girls of the Jr. Dept. of the S. School. of the First U. Presbyterian Church of Clarence, N.Y. staked a claim for Haines House, in Alaska.

This past summer one of the girls, June Mathias, with her family visited Alaska. They were surprised and very disappointed to find it closed and the reason given to them was something about the fire laws.

June gave a report to the Jr. Dept. and the children were very concerned. They have to earn the money for Friendship Posters by their own labor. and they are really interested in

E. R. Child
23 Wildwood Dr.
Williamsville 21, New York

this work. They have staked 3 mine and about ready to pay for a 5th claim. They also voted that I should write a letter to you and ask you some questions. So here they are:

1. Where are the boys + girls now who were living at Haines House?
2. Is there still a need for Haines House or something like it?
3. Do you plan to re-open Haines House or find another place?
4. Would it take a lot of money to fulfill the fire laws?
5. If all the children who had staked claims there be-for knew about the present difficulties maybe they would want to help now and stake more claims for Haines House so that work begun in His Name could continue?

E. R. Child
23 Wildwood Dr.
Williamsville 21, New York

I Hope we are not taking too much of your time by asking you these questions. The childen are growing thrugh this and I hope we can do something still for the Alaskan childen who need help.

Sincerely yours,

Clara L. Child
(Jr. Dept. Supt.)

MEMO FROM

Ltte

TO Key

NOV 7 1960

DATE 11-7

- ☐ For your information
- ☐ For your action
- ☐ Previous correspondence desired
- ☐ Will dictate
- ☐ Bring up 19

Please:

- ☐ Note—Do not return
- ☐ Note and return
- ☐ Note and file
- ☐ Pass as listed
- ☐ Answer
- ☐ Information wanted

Remarks Miss Lawler brought in attached letter for you to ans She intended appreciate copy of your letter.

8894

November 9, 1960

Mrs. Clara L. Child
23 Wildwood Drive
Williamsville 21, New York

My dear Mrs. Child:

Your letter of November 2 has been referred to our office since we were responsible for the administration of Haines House in Haines, Alaska.

It is very natural that when the children in the Junior Department of your Sunday School raised funds for Haines House they should be concerned to learn that the Home has been closed. I am very glad that you wrote us, and that we have an opportunity to try to answer your questions. To take them as you numbered them:

1— The children who were formerly at Haines House were placed in their own homes, in the homes of relatives, or in foster homes during the past summer. These placements were handled by the Welfare Department of the State, which is responsible for many of the children, and by our own social worker, Miss Isabel Miller.

2— When the Board voted to close Haines House it stated that it hoped to continue work for children in Alaska if there was a need. A Special Committee was set up to consider both this need and the total needs for work by the Church in the new State, and we expect to have a report shortly. I have seen the preliminary report of the Special Committee, and noted that it did not call for another institution like Haines House, but rather for a less formal decentralized type of service. No decision has, however, been reached.

3— The answer to No. 3 is, I think, given in the answer to No. 2.

4— It would have taken a great deal of money to meet the fire laws, actually anywhere between $00,000 and $125,000.

5— The money which children have given under the Stake-Your-Claim Plan has gone to help with the operating expenses of Haines House. The giving of children across the country to all of the children's objects would not be large enough to meet the need at Haines House even if all the funds could be assigned there which would, of course, not be possible. We had reached the point at Haines House where a very large sum of money was involved if the program was to be continued, and, all things considered, the Board did not feel that it was wise, in view of other pressures for services, to make that particular investment.

It is possible that when we have the report of the Special Study Committee on Alaska a new children's object in Alaska may be designated. If not, we hope that your children will become interested in another one of the children's projects, and know that our Youth Department will be glad to send information and material if you wish them.

Very sincerely yours,

Katharine E. Gladfelter
Secretary, Department of
Educational and Medical Work

KEG:md
cc: Miss Elizabeth Karbe
Office of Youth Work
Board of National Missions

NOV 16 1960

INTER-OFFICE CORRESPONDENCE

BOARD OF NATIONAL MISSIONS

TO Miss Katharine E. Gladfelter
FROM Lydia E. Palmer
RE: The closing of Haines House

DATE November 16, 1960

Since you offered to write the Rev. Kenneth F. Fox about the Haines House closing, we are sharing with you copies of the correspondence we have had and have marked in red the pointsyou especially will wish to note.

LEP:jan

Att.

November 17, 1960

The Reverend Kenneth F. Fox
Dayton Avenue Presbyterian Church
217 Mackubin Street at Dayton Avenue
Saint Paul 2, Minnesota

My dear Mr. Fox:

Miss Palmer has shared with me your comment about the closing at Haines House, and because I know of your personal interest in this project, I am glad to try to explain what now seems puzzling.

When I was in Alaska just a year ago, the representative of the Department of Welfare who handles licensing was there at the same time. We had several discussions in the course of which he pointed out the bad condition of the two frame buildings and his question as to whether they would pass a fire marshall's inspection. We had felt uneasy about these buildings for some time; and so on my return to the office, we presented to a special committee of the Board a recommendation of this Department that we consider replacing the facilities of Haines House, using some funds now in hand and securing others to supplement these. This recommendation was discussed thoroughly by the committee and a number of basic questions were raised. Several members of the committee felt strongly that since Haines House had increasingly served disturbed children, its location in a small community where our group of children was a large one and the public school was not good, they questioned seriously, therefore, making any large investment in Haines.

There was also a question as to how urgent the need was for this service to disturbed children. This committee recognized that there are a number of other children's homes in Alaska, and here again the question of the location of Haines, which is somewhat off the main travel route, came up.

In any case, the question of the future of Haines House was considered very carefully by the Board at its February meeting and the decision was made at that time not to rebuild at the present location and to close Haines House in its present form since we all felt the facilities were inadequate and even dangerous. The Board recorded its intent of continuing some work for children in Alaska, and the determination of the type of service to be given was referred to a new temporary committee which contains representatives of the two Presbyteries in Alaska and the Synod of Washington, and it is now reviewing our Board's total program in the ~~territories~~ State.

I hope that this is enough to make you feel that the decision on Haines House was not made hastily. There was a ~~general~~ thorough discussion on several occasions,

and when the final decision was taken, I know that there was sincere regret in many quarters.

With best wishes to you and your family,

Very sincerely yours,

Katharine E. Gladfelter,
Secretary, Department of
Educational and Medical Work

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